



ANNEX 1



Horizon Europe (HORIZON)

Description of the action (DoA)

Part A

Part B

DESCRIPTION OF THE ACTION (PART A)

COVER PAGE

Part A of the Description of the Action (DoA) must be completed directly on the Portal Grant Preparation screens.

PROJECT	
Grant Preparation (General Information screen) — Enter the info.	
Project number:	101145696
Project name:	GLObally Competitive Space Systems Support
Project acronym:	GLOCS3
Call:	HORIZON-CL4-2023-SPACE-PARTNERSHIP-IBA
Topic:	HORIZON-CL4-2023-SPACE-PARTNERSHIP-IBA
Type of action:	HORIZON-CSA
Service:	HADEA/B/04
Project starting date:	fixed date: 1 October 2024
Project duration:	75 months

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PROJECT SUMMARY

Project summary

Grant Preparation (General Information screen) — Provide an overall description of your project (including context and overall objectives, planned activities and main achievements, and expected results and impacts (on target groups, change procedures, capacities, innovation etc)). This summary should give readers a clear idea of what your project is about.

Use the project summary from your proposal.

The project GLOCS3 (GLOBally Competitive Space Systems Support) aims to provide the appropriate support and coordination for the European space systems supply chain stakeholders consultations and all other relevant activities supporting the initial setup and proper execution of the Globally Competitive Space Systems co-programmed Partnership (GSSC, or 'the Partnership'), and providing material support for the initial setup and operations of the private sector stakeholder association (SPACE AISBL) and its founding members.

GLOCS3 will create the conditions and provide the resources to establish and implement coordinated consultation processes enabling the European space supply chain stakeholder communities to express their views and enable them to configure the inputs that the project will provide to the European Commission and related institutional stakeholders in the framework of the Partnership.

The overarching goal of the project is to enable the European Commission, via the Partnership, to gather a consolidated and consensual opinion from the space supply chain stakeholder communities with a view to configure the contents of the Horizon Europe Work Programme 2025-2027 and plan its R&I strategy for the areas covered by the Partnership in consideration of the coordinated viewpoints of the stakeholders.

The project will thus focus first and foremost on the organisation of suitable stakeholder consultation processes, adapted to the areas of the consultations and the domains concerned by the partnership. The project will also support the key reporting requirements of SPACE AISBL towards the Partnership, notably the elaboration of the additional activities periodic reports.

LIST OF PARTICIPANTS

PARTICIPANTS

Grant Preparation (Beneficiaries screen) — Enter the info.

Number	Role	Short name	Legal name	Country	PIC
1	COO	EUROSPACE	EUROSPACE	FR	942356262
2	BEN	SPACE AISBL	SPACE PARTNERSHIP ASSOCIATION FOR THE COMPETITIVENESS OF EUROPE	BE	881494873
3	BEN	S4S	SME4SPACE VZW	BE	958662447
4	BEN	ESRE	ESRE ASSOCIATION OF EUROPEAN SPACE RESEARCH ESTABLISHMENTS	BE	883242134
4.1	AE	CIRA	C.I.R.A. CENTRO ITALIANO RICERCHE AEROSPAZIALI SCPA	IT	999789768
4.2	AE	INCAS	INSTITUTUL NATIONAL DE CERCETARE-DEZVOLTARE AEROSPATIALA "ELIE CARAFOLI"- INCAS BUCURESTI	RO	913125312
5	BEN	EASN	RESEAU EUROPEEN DES SCIENCES AERONAUTIQUES AISBL	BE	987258047
6	BEN	EASTRO	EUROPEAN ASSOCIATION OF SPACE TECHNOLOGY RESEARCH ORGANISATIONS	BE	882442078

PARTICIPANTS*Grant Preparation (Beneficiaries screen) — Enter the info.*

Number	Role	Short name	Legal name	Country	PIC
6.1	AE	CEA	COMMISSARIAT A L ENERGIE ATOMIQUE ET AUX ENERGIES ALTERNATIVES	FR	999992401
6.2	AE	Fraunhofer	FRAUNHOFER GESELLSCHAFT ZUR FORDERUNG DER ANGEWANDTEN FORSCHUNG EV	DE	999984059
6.3	AE	INEGI	INEGI - INSTITUTO DE CIENCIA E INOVACAO EM ENGENHARIA MECANICA E ENGENHARIA INDUSTRIAL	PT	996840968

LIST OF WORK PACKAGES

Work packages <i>Grant Preparation (Work Packages screen) — Enter the info.</i>						
Work Package No	Work Package name	Lead Beneficiary	Effort (Person-Months)	Start Month	End Month	Deliverables
WP1	Contribution to the R&I Space Strategy and Workprogramme	2 - SPACE AISBL	50.79	1	27	D1.1 – General Roadmap for Partnership implementation in the Work Programme - 2025-2027 high level plan D1.2 – Detailed input for consideration in Work Programme 2025 - FINAL D1.3 – General Roadmap for Partnership implementation in the Work Programme - 2024 update D1.4 – Detailed input for consideration in Work Programme 2026, 2027 - DRAFT D1.5 – Detailed input for consideration in Work Programme 2026, 2027 - FINAL D1.6 – General Roadmap for Partnership implementation in the Work Programme - 2025 update D1.7 – Detailed input for consideration in Work Programme 2027 update - DRAFT D1.8 – Detailed input for consideration in Work Programme 2027 update - FINAL
WP2	Updates of the SRIA	2 - SPACE AISBL	9.89	1	54	D2.1 – SRIA update - issue 1 D2.2 – SRIA update - issue 1 - Outreach event D2.3 – SRIA update - issue 2 D2.4 – SRIA update - issue 2 - Outreach event D2.5 – Lessons learned and way forward to FP10

Work packages*Grant Preparation (Work Packages screen) — Enter the info.*

Work Package No	Work Package name	Lead Beneficiary	Effort (Person-Months)	Start Month	End Month	Deliverables
						D2.6 – SRIA update - issue 3 D2.7 – SRIA update - issue 3 - Outreach event
WP3	Partnership Projects monitoring	2 - SPACE AISBL	6.94	16	75	D3.1 – Periodic reporting on partnership-enabled projects 2026 D3.2 – Periodic reporting on partnership-enabled projects 2028 D3.3 – Periodic reporting on partnership-enabled projects 2030
WP4	Partnership administration and reporting	2 - SPACE AISBL	23.34	4	75	D4.1 – Additional activities, full report - issue 1 D4.2 – Additional activities, full report - issue 2 D4.3 – Additional activities, full report - issue 3
WP5	SPACE AISBL Setup and Operations	2 - SPACE AISBL	9.07	1	75	D5.1 – SPACE AISBL Statute – Management of memberships, maintenance of GDPR and established rules of procedure D5.2 – Interaction with stakeholders and other activities in conjunction with the Partnership – issue 1 D5.3 – Interaction with stakeholders and other activities in conjunction with the Partnership – issue 2 D5.4 – Interaction with stakeholders and other activities in conjunction with the Partnership – issue 3
WP6	Project Management and Coordination	1 - EUROSPACE	8.96	1	75	D6.1 – Partnership Website creation

Work packages*Grant Preparation (Work Packages screen) — Enter the info.*

Work Package No	Work Package name	Lead Beneficiary	Effort (Person-Months)	Start Month	End Month	Deliverables
						D6.2 – Project management report 1 - M01 to M12 D6.3 – Project management report 2 - M13 to M27 D6.4 – Project management report 3 - M28 to M42 D6.5 – Project management report 4 - M43 to M54 D6.6 – Project management report 5 - M55 to M75 D6.7 – Project documentation management

Work package WP1 – Contribution to the R&I Space Strategy and Workprogramme

Work Package Number	WP1	Lead Beneficiary	2 - SPACE AISBL
Work Package Name	Contribution to the R&I Space Strategy and Workprogramme		
Start Month	1	End Month	27

Objectives

This task aims at supporting the Commission in the elaboration of the annual Work Programmes for the implementation of the budget committed to the Partnership in the scope defined for its implementation.

Description

SPACE AISBL will be in charge of the consortium coordination and will ensure the consistency of the work performed by the beneficiaries according to the Partnership objectives and its statutes.

Eurospace will prepare the process calendar and the required tools for the listed tasks.

Eurospace will be in charge of the preliminary draft preparation, the compilation of the consortium inputs and the organisation of the consultation processes including online workshops and further remote meetings to prepare the various versions of the documents.

The beneficiaries and their affiliated entities will be in charge of the stakeholder's identification from their membership and beyond to involve all the relevant actors for the European Space RD&I supply chain. They will provide all the information, support and briefing sessions for the involvement of the relevant stakeholders in the consultations processes. They will manage the consolidation of their members inputs and prepare the selection and prioritisation position when required.

WP1 is organised in 8 Sub-Work Packages as follow:

SWP101 - General Roadmap for Partnership implementation in the Work Programme - 2025-2027 high level plan (SWP leader: SPACE):

Consolidated/consensual budget/calendar/call allocation of the agreed budget of the partnership. Includes indicative budget split by call topic and by year for 2025-2027 Work Programmes

SWP102 - Detailed input for consideration in Work Programme 2025 - FINAL (SWP leader: SPACE):

Consolidated stakeholders inputs for the elaboration of the relevant calls in Work Programme 2025.

SWP103 - General Roadmap for Partnership implementation in the Work Programme - 2024 update (SWP leader: SPACE):

Revision of the general Roadmap for the partnership considering Work Programme 2025 actual implementation.

SWP104 - Detailed input for consideration in Work Programme 2026 - DRAFT (SWP leader: SPACE):

Consolidated stakeholders inputs for the elaboration of the relevant calls in Work Programme 2026.

SWP105 - Detailed input for consideration in Work Programme 2026 - FINAL (SWP leader: SPACE):

Consolidated stakeholders inputs for the elaboration of the relevant calls in Work Programme 2026.

SWP106 - General Roadmap for Partnership implementation in the Work Programme - 2025 update (SWP leader: SPACE):

Revision of the general Roadmap for the partnership considering Work Programme 2026 actual implementation.

SWP107 - Detailed input for consideration in Work Programme 2027 - DRAFT (SWP leader: SPACE):

Consolidated stakeholders inputs for the elaboration of the relevant calls in Work Programme 2027.

SWP108 - Detailed input for consideration in Work Programme 2027 - FINAL (SWP leader: SPACE):

Consolidated stakeholders inputs for the elaboration of the relevant calls in Work Programme 2027.

Work package WP2 – Updates of the SRIA

Work Package Number	WP2	Lead Beneficiary	2 - SPACE AISBL
Work Package Name	Updates of the SRIA		
Start Month	1	End Month	54

Objectives

The Strategic Research & Innovation Agenda defines the overall goals, main technical and non-technical priorities, and a research and innovation Roadmap. It aims to provide a guide to future actions in public and private funding programmes to ensure that research is adequately supported and funded.

The purpose of the SRIA is to lay down guiding principles and identify research priorities for the future, while making them openly accessible to the various stakeholder groups including policy makers, regulatory agencies, researchers, end users and public.

It explains the strategic and critical areas of importance in the Space Technology Research and Development sector, analyses the associated strengths, weaknesses, opportunities and threats, and sets out the objectives and goals to be accomplished within the European research and innovation landscape of Horizon Europe.

The first SRIA was published in January 2020 (A Strategic Research and Innovation Agenda for EU-funded Space research supporting competitiveness) with a scope of implementation consistent with the policy directions and the level of consensus between institutional and private sector stakeholders of the period.

Requirements for SRIA updates:

A key task of the Partnership will be to support the update and elaboration of subsequent editions of the SRIA (Strategic research and Innovation agenda) for the Union space R&I. The Partnership SRIA will be updated to recollect and match the actual scope of implementation of the Partnership and will be adapted to align with the strategic directions identified by the stakeholders in the context of the R&I strategy definition activities with subsequent updates.

- An updated SRIA tailored to the Partnership scope will be produced (the nominal Partnership SRIA), to serve as a basis for future updates.
- An updated SRIA will be elaborated based on lessons learned and outcomes of the 2025-2027 Work Programme and partnership-enabled projects by the end of the Horizon Europe Work Programme.
- Before the last year of the partnership, an upgraded version of the SRIA, with strategic proposals going beyond Horizon Europe will be produced.

This task will rely on suitable stakeholder consultation processes to ensure that the output reflects the consolidated opinions of the stakeholder communities.

With every update of the SRIA, the project will organise an Outreach event gathering supply chain and institutional stakeholders to share their vision with the community and create dialogue and exchange opportunities.

Description

SPACE AISBL will be in charge of the consortium coordination and will ensure the consistency of the work performed by the beneficiaries with the Partnership objectives.

Eurospace will prepare the process calendar and the required tools for the listed tasks.

Eurospace will be in charge of the preliminary draft preparation, the compilation of the consortium inputs and the organisation of the consultation processes including online workshops and further remote meetings to prepare the various versions of the documents.

The beneficiaries and their affiliated entities will be in charge of the stakeholder's identification from their membership and beyond to involve all the relevant actors for the European Space RD&I supply chain in these tasks. The beneficiaries will be in charge of the organisation of the outreach events to present to the European Space sector the outcome of the SRIA update.

WP2 is organised in 4 Sub-Work Packages as follow:

SWP201 - SRIA update - issue 1 (SWP leader: SPACE):

SRIA nominal update, building on the SRIA (A Strategic Research and Innovation Agenda for EU-funded Space research supporting competitiveness). The nominal update will focus on adapting the scope and objectives of the original SRIA to the actual scope and perimeter of the Partnership.

SWP202 - SRIA update - issue 2 (SWP leader: SPACE):

SRIA end of Horizon Europe update. A further update of the SRIA will be elaborated based on lessons learned and outcomes of the 2025-2027 Work Programme and partnership-enabled projects by the end of the Horizon Europe Work Programme.

SWP203 - Lessons learned and way forward to FP10 (SWP leader: SPACE):

Taking stock of the Partnership processes and dialogue with institutional stakeholders leading to Work Programme implementation and project selection, soft assessment for lessons learned and way forward.

SWP204 - SRIA update - issue 3 (SWP leader: SPACE):

With a view to contributing to the policy agenda of the Commission in the area of Space R&I, an upgraded version of the SRIA, with strategic proposals going beyond Horizon Europe will be produced.

Work package WP3 – Partnership Projects monitoring

Work Package Number	WP3	Lead Beneficiary	2 - SPACE AISBL
Work Package Name	Partnership Projects monitoring		
Start Month	16	End Month	75

Objectives

This task aims at tracking the status of all projects initiated in the context of the Partnership (i.e. funded via calls implemented in the Work Programme following Partnership recommendations).

The reporting will focus on identifying relevant projects, with beneficiaries and status of activities to monitor their status of progression. The monitoring will also enable the proper identification of targeted beneficiaries for the information gathering on additional activities, staying as close as possible to the relevant projects. The availability of a suitable repository of targeted contacts with beneficiaries from partnership enabled projects also creates a database for direct feedback gathering as required, throughout the partnership lifetime.

Description

SPACE AISBL will be in charge of the consortium coordination and will ensure the consistency of the work performed by the beneficiaries with the Partnership objectives.

Eurospace will prepare the process calendar and the required tools for the listed tasks.

The beneficiaries will list, identify the contacts, fill the repository details and list the beneficiaries and the additional activities for each of the Partnership funded projects

WP3 is organised in 3 Sub-Work Packages as follow:

SWP301 - Repository of partnership-enabled projects and beneficiaries (SWP leader: SPACE):

Every year the Partnership will list and identify all projects funded through partnership enabled calls in the Horizon Work Programme. The project repository will include suitable information to keep proper track of the full list of beneficiaries (with actionable contact points), the status of progression of the project and any useful information as made available by the projects themselves.

SWP302 - Actionable, GDPR compliant mailing list of project beneficiaries (SWP leader: SPACE):

The task will produce an annual update of GDPR compliant mailing lists to contact partnership-enabled project beneficiaries to directly collect information on additional activities.

SWP303 - Periodic reporting on partnership-enabled projects (SWP leader: SPACE):

A high-level briefing of activities and projects implemented via the partnership will be produced every second year to support proper reporting to Commission and information to the public. The periodic report will focus on describing the projects aims and objectives, and the current status of progression.

Work package WP4 – Partnership administration and reporting

Work Package Number	WP4	Lead Beneficiary	2 - SPACE AISBL
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Work Package Name	Partnership administration and reporting		
Start Month	4	End Month	75

Objectives

This task aims at supporting SPACE AISBL with its reporting obligations viz the Commission and other institutional stakeholders in the framework of the Partnership.

The core reporting will focus on the identification, compilation and coherent aggregation of additional activities and related financial leverage produced by the private partner in the framework of Partnership promoted RD&I activities.

Consistently with general rules for co-programmed partnerships, a full report on additional activities will be produced every second year, with interim reports in the year in between.

This task will also enable the periodic reporting on Partnership activities to the Commission, including reporting on Board, General Assembly and other stakeholders meeting, reporting on achievements and events, and reporting on the use of resources. Periodic reports will be produced to keep the Commission informed; each report will cover 6 months of activity.

Description

SPACE AISBL will be in charge of the consortium coordination and will ensure the consistency of the work performed by the beneficiaries with the Partnership objectives.

Eurospace will prepare the process calendar and the required tools for the listed tasks.

The beneficiaries will organise the dissemination of information, compile the inputs received from the stakeholders, provide the support to contributors and participate in consolidation meetings to assess the leverage status of the Partnership. They will contribute to the preparation of the additional activities' full reports and to their elaboration phases

WP4 is organised in 7 Sub-Work Packages as follow:

SWP401 - Periodic activity reports (SWP leader: SPACE):

Periodic activity report covering Partnership activities, including reporting on Board, General Assembly and other stakeholders meeting, reporting on achievements and events, and reporting on the use of resources.

SWP402 - Additional activities, interim assessment - issue 1 (SWP leader: SPACE):

Interim Additional Activities report, identifies planned additional activities in light of Work Programme related activities, and actual additional activities identified with project beneficiaries

SWP403 - Additional activities, full report (SWP leader: SPACE):

Full Additional Activities report, identifies additional activities in light of Work Programme related activities, and actual additional activities identified with project beneficiaries. Includes complete list and financial assessment.

SWP404 - Additional activities, interim assessment - issue 2 (SWP leader: SPACE):

Interim Additional Activities report, identifies planned additional activities in light of Work Programme related activities, and actual additional activities identified with project beneficiaries

SWP405 - Additional activities, full report - issue 2 (SWP leader: SPACE):

Full Additional Activities report, identifies additional activities in light of Work Programme related activities, and actual additional activities identified with project beneficiaries. Includes complete list and financial assessment.

SWP406 - Additional activities, interim assessment - issue 3 (SWP leader: SPACE):

Interim Additional Activities report, identifies planned additional activities in light of Work Programme related activities, and actual additional activities identified with project beneficiaries

SWP407 - Additional activities, full report - issue 3 (SWP leader: SPACE):

Full Additional Activities report, identifies additional activities in light of Work Programme related activities, and actual additional activities identified with project beneficiaries. Includes complete list and financial assessment.

Work package WP5 – SPACE AISBL Setup and Operations

Work Package Number	WP5	Lead Beneficiary	2 - SPACE AISBL
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Work Package Name	SPACE AISBL Setup and Operations		
Start Month	1	End Month	75

Objectives
This task aims at ensuring the proper management of the private sector stakeholder association (SPACE AISBL) activities in conjunction with the Partnership, and in particular daily management tasks, and all interactions with institutional stakeholders, namely the European Commission representatives and member states represented by the States Representatives Group. Main tasks will be related to the organisation of Board meetings (twice/year), General Assembly meetings (once/year) and meetings with institutions as requested by the Partnership Board and/or the Commission. Additional tasks will include the preparation of annual reports, the preparation and maintenance of GDPR compliant members and relevant contacts list, the management of memberships and members applications, and all legal submissions, public registry and information obligations required by the AISBL status. This task, and related subtasks, is performed with the contribution of all the beneficiaries, also founding members of SPACE AISBL, under the supervision and authority of SPACE AISBL President and Executive Director and in accordance with SPACE AISBL Statutes, and if and when applicable, established rules of procedure.

Description
SPACE AISBL will be in charge of the consortium coordination and will ensure the consistency of the work performed by the beneficiaries with the Partnership objectives. Eurospace will prepare the process calendar and the required tools for the listed tasks. Eurospace will organise the tasks associated to the various required meetings. The beneficiaries will contribute to the preparation of the meeting contents and agenda, they will participate in the Board meetings and General assemblies. The beneficiaries will contribute in the elaboration and the regular updates of the full Members list of SPACE AISBL. The beneficiaries will contribute in the preparation of the annual report of SPACE AISBL. WP5 is organised in 3 Sub-Work Packages as follow: SWP501 - SPACE AISBL Statutory meetings (SWP leader: SPACE): Organisation and hosting (webex/physical) of SPACE AISBL bi-annual Board meetings and annual General Assembly meetings. Inclusive of all preparatory and follow-up activities (agenda, hosting, minuting, announces and official ledger obligations). SWP502 - SPACE AISBL Members repository (SWP leader: SPACE): Maintaining and updating SPACE AISBL Members list, ensuring that all lists are up to date for all actionable items requiring interactions with the members, from the calling of meetings to the distribution of documents and any relevant information. SWP503 - SPACE AISBL reporting obligations (SWP leader: SPACE): Elaboration of the annual report of SPACE AISBL, covering all activities performed and the use of resources.

Work package WP6 – Project Management and Coordination

Work Package Number	WP6	Lead Beneficiary	1 - EUROSPACE
Work Package Name	Project Management and Coordination		
Start Month	1	End Month	75

Objectives
CSA Project Coordination This task will be performed throughout the project to ensure that the project is appropriately managed throughout all its operations, and that resources are available to undertake the project objectives and deliver the expected outputs. The project coordination task will:

Ensure daily management and operations for the project.
 Organise the logistics of the organisation of all project-related meetings and events, providing the suitable on-site logistics or digital tools as required by the event.
 Organise the digital presence and tools of the project, and securing the suitable digital platforms for stakeholder involvement, information and contribution.
 Provide quality control of all project outputs.
 Ensure project reporting with the periodicity and formal expectations required by the grant agreement.

Monitoring tools

The project manager will manage the contract workflow and regularly update the contract workplan.
 The Project Manager will regularly keep the Commission informed about the project and any risk (schedule, quality of the information issued and cost).
 Progress reports will be issued every six months in conjunction with progress meetings. They will provide status information on contract activities and highlight the main quantitative and qualitative aspects of the consultations performed in the period.

Description

Eurospace will prepare the process calendar and the required tools for the listed tasks.
 Eurospace will be in charge of preparing the first version of the SPACE AISBL website and the initial contents providing information on the Association and the Partnership activities.
 The beneficiaries will provide all the necessary information for the website to present their entities and to complement the initial information of the Website. They will contribute by providing regular updates of the information, documents and events related to the Partnership.
 The beneficiaries will provide all necessary information to prepare the reporting at work and resources level as expected by the project.

WP6 is organised in 2 Sub-Work Packages as follow:

SWP601 - Partnership Website creation, maintenance and regular updates:

This task will consist first in the creation of the Website and the relevant contents to disseminate the Partnership information.

The website maintenance and the holding will be performed until the end of the project.

Regular updates will be implemented to reflect the Partnership activities outcome and inform the community about the upcoming consultation, workshops/events.

SWP602 - CSA Project Coordination:

This task will be performed throughout the project to ensure that the project is appropriately managed throughout all its operations, and that resources are available to undertake the project objectives and deliver the expected outputs.

The project coordination task will:

Ensure daily management and operations for the project.

Organise the logistics of the organisation of all project-related meetings and events, providing the suitable on-site logistics or digital tools as required by the event.

Organise the digital presence and tools of the project, and securing the suitable digital platforms for stakeholder involvement, information and contribution.

Provide quality control of all project outputs.

Ensure project reporting with the periodicity and formal expectations required by the grant agreement.

STAFF EFFORT

Staff effort per participant							
Grant Preparation (Work packages - Effort screen) — Enter the info.							
Participant	WP1	WP2	WP3	WP4	WP5	WP6	Total Person-Months
1 - EUROSPACE	19.93	3.79	3.20	8.72	3.52	3.43	42.59
3 - S4S	9.30	2.00	1.49	5.64	2.16	2.19	22.78
4.1 - CIRA	9.66	1.84	1.01	4.02	1.52	2.27	20.32
4.2 - INCAS	4.91	0.93	0.51	2.05	0.77		9.17
6.1 - CEA	1.84	0.35	0.19	0.77	0.29	0.28	3.72
6.2 - Fraunhofer	1.16	0.22	0.12	0.48	0.18	0.61	2.77
6.3 - INEGI	3.99	0.76	0.42	1.66	0.63	0.18	7.64
Total Person-Months	50.79	9.89	6.94	23.34	9.07	8.96	108.99

LIST OF DELIVERABLES

Deliverables <i>Grant Preparation (Deliverables screen) — Enter the info.</i> <i>The labels used mean:</i> <i>Public — fully open (🚩 automatically posted online)</i> <i>Sensitive — limited under the conditions of the Grant Agreement</i> <i>EU classified —RESTREINT-UE/EU-RESTRICTED, CONFIDENTIEL-UE/EU-CONFIDENTIAL, SECRET-UE/EU-SECRET under Decision 2015/444</i>						
Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date (month)
D1.1	General Roadmap for Partnership implementation in the Work Programme - 2025-2027 high level plan	WP1	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	3
D1.2	Detailed input for consideration in Work Programme 2025 - FINAL	WP1	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	3
D1.3	General Roadmap for Partnership implementation in the Work Programme - 2024 update	WP1	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	3
D1.4	Detailed input for consideration in Work Programme 2026, 2027 - DRAFT	WP1	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	6
D1.5	Detailed input for consideration in Work Programme 2026, 2027 - FINAL	WP1	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	13
D1.6	General Roadmap for Partnership implementation in the Work Programme - 2025 update	WP1	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	15
D1.7	Detailed input for consideration in Work Programme 2027 update - DRAFT	WP1	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	18
D1.8	Detailed input for consideration in Work Programme 2027 update - FINAL	WP1	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	25

Deliverables

Grant Preparation (Deliverables screen) — Enter the info.

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Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date (month)
D2.1	SRIA update - issue 1	WP2	2 - SPACE AISBL	R — Document, report	PU - Public	3
D2.2	SRIA update - issue 1 - Outreach event	WP2	2 - SPACE AISBL	OTHER	PU - Public	6
D2.3	SRIA update - issue 2	WP2	2 - SPACE AISBL	R — Document, report	PU - Public	39
D2.4	SRIA update - issue 2 - Outreach event	WP2	2 - SPACE AISBL	OTHER	PU - Public	41
D2.5	Lessons learned and way forward to FP10	WP2	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	42
D2.6	SRIA update - issue 3	WP2	2 - SPACE AISBL	R — Document, report	PU - Public	54
D2.7	SRIA update - issue 3 - Outreach event	WP2	2 - SPACE AISBL	OTHER	PU - Public	54
D3.1	Periodic reporting on partnership-enabled projects 2026	WP3	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	24
D3.2	Periodic reporting on partnership-enabled projects 2028	WP3	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	48
D3.3	Periodic reporting on partnership-enabled projects 2030	WP3	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	72
D4.1	Additional activities, full report - issue 1	WP4	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	16
D4.2	Additional activities, full report - issue 2	WP4	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	40
D4.3	Additional activities, full report - issue 3	WP4	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	64
D5.1	SPACE AISBL Statute – Management of	WP5	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	3

Deliverables

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Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date (month)
	memberships, maintenance of GDPR and established rules of procedure					
D5.2	Interaction with stakeholders and other activities in conjunction with the Partnership – issue 1	WP5	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	27
D5.3	Interaction with stakeholders and other activities in conjunction with the Partnership – issue 2	WP5	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	54
D5.4	Interaction with stakeholders and other activities in conjunction with the Partnership – issue 3	WP5	2 - SPACE AISBL	R — Document, report	SEN - Sensitive	75
D6.1	Partnership Website creation	WP6	1 - EUROSPACE	DEC — Websites, patent filings, videos, etc	PU - Public	3
D6.2	Project management report 1 - M01 to M12	WP6	1 - EUROSPACE	R — Document, report	SEN - Sensitive	12
D6.3	Project management report 2 - M13 to M27	WP6	1 - EUROSPACE	R — Document, report	SEN - Sensitive	27
D6.4	Project management report 3 - M28 to M42	WP6	1 - EUROSPACE	R — Document, report	SEN - Sensitive	42
D6.5	Project management report 4 - M43 to M54	WP6	1 - EUROSPACE	R — Document, report	SEN - Sensitive	54
D6.6	Project management report 5 - M55 to M75	WP6	1 - EUROSPACE	R — Document, report	SEN - Sensitive	75
D6.7	Project documentation management	WP6	1 - EUROSPACE	R — Document, report	SEN - Sensitive	3

Deliverable D1.1 – General Roadmap for Partnership implementation in the Work Programme - 2025-2027 high level plan

Deliverable Number	D1.1	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	General Roadmap for Partnership implementation in the Work Programme - 2025-2027 high level plan		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	3	Work Package No	WP1

Description
Consolidated/consensual budget/calendar/call allocation of the agreed budget of the partnership. Includes indicative budget split by call topic and by year for 2025-2027 Work Programmes

Deliverable D1.2 – Detailed input for consideration in Work Programme 2025 - FINAL

Deliverable Number	D1.2	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Detailed input for consideration in Work Programme 2025 - FINAL		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	3	Work Package No	WP1

Description
Final consolidated stakeholders inputs for the elaboration of the relevant calls in Work Programme 2025. Including relevant inputs (as required) for: • Justifications • Scope • Expected outcomes • Specific conditions • Technical recommendations (if required) Specific chapters should elaborate on each area covered by the Partnership

Deliverable D1.3 – General Roadmap for Partnership implementation in the Work Programme - 2024 update

Deliverable Number	D1.3	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	General Roadmap for Partnership implementation in the Work Programme - 2024 update		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	3	Work Package No	WP1

Description
Revision of the general Roadmap for the partnership considering Work Programme 2025 actual implementation.

Deliverable D1.4 – Detailed input for consideration in Work Programme 2026, 2027 - DRAFT

Deliverable Number	D1.4	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Detailed input for consideration in Work Programme 2026, 2027 - DRAFT		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	6	Work Package No	WP1

Description
Draft consolidated stakeholders inputs for the elaboration of the relevant calls in Work Programme 2026. Including relevant inputs (as required) for: • Justifications • Scope • Expected outcomes • Specific conditions • Technical recommendations (if required) Specific chapters should elaborate on each area covered by the Partnership

Deliverable D1.5 – Detailed input for consideration in Work Programme 2026, 2027 - FINAL

Deliverable Number	D1.5	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Detailed input for consideration in Work Programme 2026, 2027 - FINAL		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	13	Work Package No	WP1

Description
Final consolidated stakeholders inputs for the elaboration of the relevant calls in Work Programme 2026. Including relevant inputs (as required) for: • Justifications • Scope • Expected outcomes • Specific conditions • Technical recommendations (if required) Specific chapters should elaborate on each area covered by the Partnership

Deliverable D1.6 – General Roadmap for Partnership implementation in the Work Programme - 2025 update

Deliverable Number	D1.6	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	General Roadmap for Partnership implementation in the Work Programme - 2025 update		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	15	Work Package No	WP1

Description
Revision of the general Roadmap for the partnership considering Work Programme 2026 actual implementation.

Deliverable D1.7 – Detailed input for consideration in Work Programme 2027 update - DRAFT

Deliverable Number	D1.7	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Detailed input for consideration in Work Programme 2027 update - DRAFT		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	18	Work Package No	WP1

Description
Draft consolidated stakeholders inputs for the elaboration of the relevant calls in Work Programme 2027. Including relevant inputs (as required) for: • Justifications • Scope • Expected outcomes • Specific conditions • Technical recommendations (if required) Specific chapters should elaborate on each area covered by the Partnership

Deliverable D1.8 – Detailed input for consideration in Work Programme 2027 update - FINAL

Deliverable Number	D1.8	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Detailed input for consideration in Work Programme 2027 update - FINAL		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	25	Work Package No	WP1

Description
Final consolidated stakeholders inputs for the elaboration of the relevant calls in Work Programme 2027. Including relevant inputs (as required) for: • Justifications • Scope • Expected outcomes • Specific conditions • Technical recommendations (if required) Specific chapters should elaborate on each area covered by the Partnership

Deliverable D2.1 – SRIA update - issue 1

Deliverable Number	D2.1	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	SRIA update - issue 1		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	3	Work Package No	WP2

Description
SRIA nominal update, building on the SRIA (A Strategic Research and Innovation Agenda for EU-funded Space research

supporting competitiveness). The nominal update will focus on adapting the scope and objectives of the original SRIA to the actual scope and perimeter of the Partnership.

Deliverable D2.2 – SRIA update - issue 1 - Outreach event

Deliverable Number	D2.2	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	SRIA update - issue 1 - Outreach event		
Type	OTHER	Dissemination Level	PU - Public
Due Date (month)	6	Work Package No	WP2

Description

Event to disseminate Partnership information towards the European Space community such as:

- the current status of the Partnership activities
- the calendar including the next majors steps (e.g. consultations, workshops, ...)
- the current status of the Partnership roadmap
- the partnership-enabled projects

The exact schedule might need to adapt to the WP adoption.

Deliverable D2.3 – SRIA update - issue 2

Deliverable Number	D2.3	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	SRIA update - issue 2		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	39	Work Package No	WP2

Description

SRIA end of Horizon Europe update. A further update of the SRIA will be elaborated based on lessons learned and outcomes of the 2025-2027 Work Programme and partnership-enabled projects by the end of the Horizon Europe Work Programme.

Deliverable D2.4 – SRIA update - issue 2 - Outreach event

Deliverable Number	D2.4	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	SRIA update - issue 2 - Outreach event		
Type	OTHER	Dissemination Level	PU - Public
Due Date (month)	41	Work Package No	WP2

Description

Event to disseminate Partnership information towards the European Space community such as:

- the current status of the Partnership activities
- the calendar including the next majors steps (e.g. consultations, workshops, ...)
- the current status of the Partnership roadmap
- the partnership-enabled projects

The exact schedule might need to adapt to the WP adoption.

Deliverable D2.5 – Lessons learned and way forward to FP10

Deliverable Number	D2.5	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Lessons learned and way forward to FP10		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	42	Work Package No	WP2

Description
Taking stock of the Partnership processes and dialogue with institutional stakeholders leading to Work Programme implementation and project selection, soft assessment for lessons learned and way forward.

Deliverable D2.6 – SRIA update - issue 3

Deliverable Number	D2.6	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	SRIA update - issue 3		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	54	Work Package No	WP2

Description
With a view to contributing to the policy agenda of the Commission in the area of Space R&I, an upgraded version of the SRIA, with strategic proposals going beyond Horizon Europe will be produced.
The due time for this deliverable might be later, depending on the result of the go/no-go MS5.

Deliverable D2.7 – SRIA update - issue 3 - Outreach event

Deliverable Number	D2.7	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	SRIA update - issue 3 - Outreach event		
Type	OTHER	Dissemination Level	PU - Public
Due Date (month)	54	Work Package No	WP2

Description
Event to disseminate Partnership information towards the European Space community such as:
- the current status of the Partnership activities
- the calendar including the next majors steps (e.g. consultations, workshops, ...)
- the current status of the Partnership roadmap
- the partnership-enabled projects
The exact timing for this event might be later, depending on the result of go/no-go MS5.

Deliverable D3.1 – Periodic reporting on partnership-enabled projects 2026

Deliverable Number	D3.1	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Periodic reporting on partnership-enabled projects 2026		
Type	R — Document, report	Dissemination Level	SEN - Sensitive

Due Date (month)	24	Work Package No	WP3
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Description
A high-level briefing of activities and projects implemented via the partnership will be produced every second year to support proper reporting to Commission and information to the public. The periodic report will focus on describing the projects aims and objectives, and the current status of progression.

Deliverable D3.2 – Periodic reporting on partnership-enabled projects 2028

Deliverable Number	D3.2	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Periodic reporting on partnership-enabled projects 2028		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	48	Work Package No	WP3

Description
A high-level briefing of activities and projects implemented via the partnership will be produced every second year to support proper reporting to Commission and information to the public. The periodic report will focus on describing the projects aims and objectives, and the current status of progression.

Deliverable D3.3 – Periodic reporting on partnership-enabled projects 2030

Deliverable Number	D3.3	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Periodic reporting on partnership-enabled projects 2030		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	72	Work Package No	WP3

Description
A high-level briefing of activities and projects implemented via the partnership will be produced every second year to support proper reporting to Commission and information to the public. The periodic report will focus on describing the projects aims and objectives, and the current status of progression.

Deliverable D4.1 – Additional activities, full report - issue 1

Deliverable Number	D4.1	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Additional activities, full report - issue 1		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	16	Work Package No	WP4

Description
Full Additional Activities report, identifies additional activities in light of Work Programme related activities, and actual additional activities identified with project beneficiaries. Includes complete list and financial assessment.

Deliverable D4.2 – Additional activities, full report - issue 2

Deliverable Number	D4.2	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Additional activities, full report - issue 2		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	40	Work Package No	WP4

Description
Full Additional Activities report, identifies additional activities in light of Work Programme related activities, and actual additional activities identified with project beneficiaries. Includes complete list and financial assessment.

Deliverable D4.3 – Additional activities, full report - issue 3

Deliverable Number	D4.3	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Additional activities, full report - issue 3		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	64	Work Package No	WP4

Description
Full Additional Activities report, identifies additional activities in light of Work Programme related activities, and actual additional activities identified with project beneficiaries. Includes complete list and financial assessment.

Deliverable D5.1 – SPACE AISBL Statute – Management of memberships, maintenance of GDPR and established rules of procedure

Deliverable Number	D5.1	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	SPACE AISBL Statute – Management of memberships, maintenance of GDPR and established rules of procedure		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	3	Work Package No	WP5

Description
Report including the SPACE aisbl related activities and interactions with the stakeholders: > Up to date list of members > GDPR measures > RoP

Deliverable D5.2 – Interaction with stakeholders and other activities in conjunction with the Partnership – issue 1

Deliverable Number	D5.2	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Interaction with stakeholders and other activities in conjunction with the Partnership – issue 1		
Type	R — Document, report	Dissemination Level	SEN - Sensitive

Due Date (month)	27	Work Package No	WP5
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Description
Report on the activities performed in conjunction with the Partnership within SPACE AISBL and the interactions with the stakeholders.
◁ Synchronised with the submission of REPA 1

Deliverable D5.3 – Interaction with stakeholders and other activities in conjunction with the Partnership – issue 2

Deliverable Number	D5.3	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Interaction with stakeholders and other activities in conjunction with the Partnership – issue 2		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	54	Work Package No	WP5

Description
Report on the activities performed in conjunction with the Partnership within SPACE AISBL and the interactions with the stakeholders
◁ Synchronised with the submission of REPA 2

Deliverable D5.4 – Interaction with stakeholders and other activities in conjunction with the Partnership – issue 3

Deliverable Number	D5.4	Lead Beneficiary	2 - SPACE AISBL
Deliverable Name	Interaction with stakeholders and other activities in conjunction with the Partnership – issue 3		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	75	Work Package No	WP5

Description
Report on the activities performed in conjunction with the Partnership within SPACE AISBL and the interactions with the stakeholders.
Synchronised with the submission of the 3rd (final) REPA

Deliverable D6.1 – Partnership Website creation

Deliverable Number	D6.1	Lead Beneficiary	1 - EUROSPACE
Deliverable Name	Partnership Website creation		
Type	DEC — Websites, patent filings, videos, etc	Dissemination Level	PU - Public
Due Date (month)	3	Work Package No	WP6

Description
Identification of the needs, design, creation and insertion of the partnership important information to be disseminated. ◁The website will require to be maintained and hosted during the entire duration of the project. ◁ The contents should be updated regularly to reflect the activities performed in the frame of the partnership and to inform the European Space community on the upcoming consultations, workshops/events.

Deliverable D6.2 – Project management report 1 - M01 to M12

Deliverable Number	D6.2	Lead Beneficiary	1 - EUROSPACE
Deliverable Name	Project management report 1 - M01 to M12		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	12	Work Package No	WP6

Description
Project Management and Coordination activities report from M01 to M12 ◁Linked to Technical Review ◁Reporting on Achievement of MS1 & MS2

Deliverable D6.3 – Project management report 2 - M13 to M27

Deliverable Number	D6.3	Lead Beneficiary	1 - EUROSPACE
Deliverable Name	Project management report 2 - M13 to M27		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	27	Work Package No	WP6

Description
Project Management and Coordination activities report from M13 to M27 ◁Linked to closure of WP1 and submission of REPA 1 ◁ Achievement of MS3 & MS4

Deliverable D6.4 – Project management report 3 - M28 to M42

Deliverable Number	D6.4	Lead Beneficiary	1 - EUROSPACE
Deliverable Name	Project management report 3 - M28 to M42		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	42	Work Package No	WP6

Description
Project Management and Coordination activities report from M28 to M42 ◁ Linked to Technical Review ◁ Achievement of MS5 ◁ Related to MS5 (go/no-go assessment)

Deliverable D6.5 – Project management report 4 - M43 to M54

Deliverable Number	D6.5	Lead Beneficiary	1 - EUROSPACE
Deliverable Name	Project management report 4 - M43 to M54		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	54	Work Package No	WP6

Description
Project Management and Coordination activities report from M43 to M54 ◁Linked to closure of WP2 and submission of REPA 2 ◁ Achievement of MS6

Deliverable D6.6 – Project management report 5 - M55 to M75

Deliverable Number	D6.6	Lead Beneficiary	1 - EUROSPACE
Deliverable Name	Project management report 5 - M55 to M75		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	75	Work Package No	WP6

Description
Project Management and Coordination activities report from M55 to M75 ◁Linked to closure of WPs 3-6 and the submission of the 3rd (final) REPA ◁ Achievement of MS7 & MS8

Deliverable D6.7 – Project documentation management

Deliverable Number	D6.7	Lead Beneficiary	1 - EUROSPACE
Deliverable Name	Project documentation management		
Type	R — Document, report	Dissemination Level	SEN - Sensitive
Due Date (month)	3	Work Package No	WP6

Description
This report will determine how the documents are managed within the consortium for the WorkPackages 1 to 6

LIST OF MILESTONES

Milestones <i>Grant Preparation (Milestones screen) — Enter the info.</i>					
Milestone No	Milestone Name	Work Package No	Lead Beneficiary	Means of Verification	Due Date (month)
1	SPACE AISBL and GSCC lift-off	WP5, WP6	2 - SPACE AISBL	>SPACE AISBL Statute – Management of memberships, maintenance of GDPR and established rules of procedure >Website availability >Project documentation management	3
2	First R&I strategy inputs and development roadmap	WP1, WP2	2 - SPACE AISBL	>General Roadmap for Partnership implementation in the Work Programme - 2025-2027 high level plan >Detailed input for consideration in Work Programme 2025 – FINAL >General Roadmap for Partnership implementation in the Work Programme - 2024 update >SRIA update - issue 1	3
3	Second R&I strategy inputs and development roadmap	WP1, WP4, WP6, WP2	2 - SPACE AISBL	>General Roadmap for Partnership implementation in the Work Programme – 2025 update >SRIA update - issue 1 - Outreach event >Additional activities, interim report - issue 1 >Project Management and Coordination activities – M01 to M12	15
4	Third R&I strategy inputs and development roadmap	WP3, WP1, WP5, WP4, WP6	2 - SPACE AISBL	>Detailed input for consideration in Work Programme 2027 – FINAL >Periodic reporting on partnership-enabled projects 2026 >Additional activities, full report – issue 1 >Interaction with stakeholders and other activities in conjunction with the Partnership – issue 1 >Project Management and Coordination activities – M13 to M27	27
5	From Horizon Europe to FP10, lessons learnt and SRIA updates	WP4, WP6, WP2	2 - SPACE AISBL	>SRIA update - issue 2 >RIA update - issue 2 - Outreach event >Lessons learned and way	42

Milestones					
Grant Preparation (Milestones screen) — Enter the info.					
Milestone No	Milestone Name	Work Package No	Lead Beneficiary	Means of Verification	Due Date (month)
				forward to FP10 >Additional activities, interim report - issue 2 >Project Management and Coordination activities – M28 to M42. <> This milestone is perceived as a go/no-go assessment of whether (for how long) the objectives of GLOCS3 will be relevant beyond the MFF 2021-27.	
6	Partnership first impact assessment and way forward	WP3, WP4	2 - SPACE AISBL	>Periodic reporting on partnership-enabled projects 2028 >Additional activities, full report – issue 2 <> The achievement of this milestone is a prerequisite for the successful completion of the 2nd Reporting Period.	48
7	Partnership second impact assessment and way forward	WP5, WP4, WP6, WP2	2 - SPACE AISBL	>SRIA update - issue 3 & Outreach event >Additional activities, interim report - issue 3 >Interaction with stakeholders and other activities in conjunction with the Partnership – issue 2 >Project Management and Coordination activities – M43 to M54	60
8	Partnership third impact assessment and way forward	WP3, WP5, WP4, WP6	2 - SPACE AISBL	> Periodic reporting on partnership-enabled projects 2030 > Additional activities, full report – issue 3 >Interaction with stakeholders and other activities in conjunction with the Partnership – issue 3 >Project Management and Coordination activities – M55 to M75 <> The achievement of this milestone is supposed to confirm the successful completion of the 3rd (final) Reporting Period.	75

LIST OF CRITICAL RISKS

Critical risks & risk management strategy <i>Grant Preparation (Critical Risks screen) — Enter the info.</i>			
Risk number	Description	Work Package No(s)	Proposed Mitigation Measures
1	No consensus is reached in the context of the Stakeholders consultations	WP1, WP2	This is a critical risk for the project and may lead to anticipate project termination. Indeed the capability of the project to generate suitable levels of consensus is a critical requirement. The main risk mitigation measure is preventing the risk with the most appropriate definition/identification of participants in the consultations and the efficient implementation of consultation and consensus building tools.
2	Lack of, or insufficient, inputs from stakeholders during consultations	WP1, WP2	This is another critical risk for the project, since the effectiveness of consultation supposes the active involvement of, and voluntary contribution from, a representative group of stakeholders on all consultation topics. The main mitigation measures are addressed by giving visibility to the project main outcomes and the interest of participating entities in the project goals (i.e. shaping the R&I work programme and the Space R&I strategy of the Union) to improve their readiness and competitiveness. The proper scoping of consultation topics, the allocation of sufficient time, and the good preparation of consultation inputs also contribute to the stimulation of valuable inputs from stakeholders consulted.
3	Quality or timing of deliverables not as expected	WP1, WP4, WP2	Project manager will keep track of project implementation milestones and their overall quality. Risk mitigation solutions will be proposed as soon as deviations in quality and schedule are identified.
4	The availability of budget information for implementation plans in Work programme	WP1	The preparation of an appropriate implementation plan for technology roadmaps, including the recommendations for workprogramme activities, require visibility on available funding opportunities (budgets and programmes). Lacking this information would be a critical risk for the project. The main mitigation measure is the adherence to the budget commitment stated in the GCSS MoU by the Commission.
5	Potential confidentiality risks among members and participants	WP1	The definition of joint technology plan and the identification of key development areas and projects, in the large context of the partnership scope may create situations where some stakeholders may not be willing to share critical information with others. This risk is mitigated from the start by the identification of topics, areas, technologies and subjects with relevance to the partnership for which there is a consensus to share a common approach among stakeholders. The risk is mitigated by giving stakeholders the time and resource to

Critical risks & risk management strategy <i>Grant Preparation (Critical Risks screen) — Enter the info.</i>			
Risk number	Description	Work Package No(s)	Proposed Mitigation Measures
			review and converge on areas for implementation and development; the variety of dialogue/ discussion opportunities included in the project is thus the main mitigation tool. When a subject, topic, or development line is not suitable for open discussion and exchange among stakeholders it will not be included in the scope of the project activities.

PROJECT REVIEWS

Project Reviews			
<i>Grant Preparation (Reviews screen) — Enter the info.</i>			
Review No	Timing (month)	Location	Comments
RV1	12	Consortium or HaDEA Premises	Interim Review - Milestones MS1 & MS2
RV2	27	Consortium or HaDEA Premises	1st REPA - Closure of WP1 - Milestones MS3 & MS4
RV3	42	Consortium or HaDEA Premises	Interim Review - Milestone MS5, go/no-go assessment by 2030
RV4	54	Consortium or HaDEA Premises	2nd REPA - Closure of WP2 - Milestone MS6
RV5	75	Consortium or HaDEA Premises	Final REPA - Closure of WPs 3-6, Milestones MS7 & MS8